

THE CORPORATION OF THE VILLAGE OF LUMBY

BYLAW NO. 723, 2011

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A BYLAW TO ADOPT THE FINANCIAL PLAN FOR THE YEARS 2011 - 2015

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WHEREAS in accordance with the provisions of the *Community Charter*, the Council is required, by bylaw to adopt a Financial Plan for the municipality before the fifteenth day of May in each year;

NOW THEREFORE, the Council of the Village of Lumby in open meeting assembled ENACTS AS FOLLOWS:

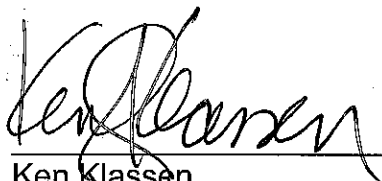
1. This bylaw may be cited for all purposes as "VILLAGE OF LUMBY FINANCIAL PLAN BYLAW NO. 723, 2011".
2. Schedule "A" is attached to and forms part of this bylaw.
3. Schedule "B" is attached to and forms part of this bylaw.
4. This bylaw shall come into force and take effect upon the final reading and adoption thereof.

READ A FIRST TIME this 18th day of April, 2011

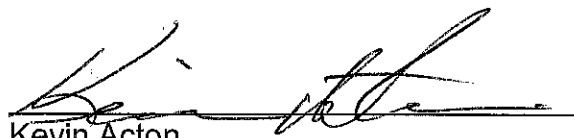
READ A SECOND TIME this 18th day of April, 2011

READ A THIRD TIME this 18th day of April, 2011

FINALLY PASSED AND ADOPTED this 2<sup>nd</sup> day of May , 2011



Ken Klassen  
Corporate Officer



Kevin Acton  
Mayor

Attachment

- Schedule "A" and "B"

Schedule A  
 Bylaw No.723, 2011

		2011	2012	2013	2014	2015
<b>Revenues</b>						
Property Taxes	1	997,300	1,056,548	1,164,818	1,302,709	1,350,592
Parcel Taxes	2					
Fees and Charges						
Sales of Service	3	142,887	300,255	358,105	366,303	375,082
Other	4	49,650	50,643	51,656	52,689	53,743
User Fees	5	676,793	703,648	731,644	794,341	824,771
Debt Proceeds	6	-	-	430,909	-	650,000
Other Revenue						
Grants/Other Governments	7	852,558	520,454	530,527	617,344	432,857
Other	8	13,200	13,464	13,733	14,007	14,287
Transfers from Funds						
Reserve Funds	9	5,150	5,279	5,411	5,546	5,685
DCC	10	-	-	-	-	-
Other	11	363,831	355,095	503,087	162,898	213,830
Accumulated Surplus	12	36,500	-	10,000	-	-
<b>TOTAL</b>		<b>3,137,870</b>	<b>3,005,386</b>	<b>3,799,890</b>	<b>3,315,837</b>	<b>3,920,847</b>
<b>Expenditures</b>						
Debt Interest	13	35,222	33,222	31,222	50,302	50,302
Debt Principal	14	146,182	146,182	146,182	59,615	59,615
Capital Expenditures	15	574,681	267,504	893,403	386,433	980,932
Deficiency						
Other Municipal Purposes						
General Municipal	16	1,861,117	1,742,147	1,777,636	1,820,536	1,851,112
Water	17	262,424	281,259	361,137	334,340	338,595
Sewer	18	171,338	255,444	259,647	263,955	188,364
Community Forest	21	25,500	147,500	200,000	200,000	200,000
Transfer to Funds						
Reserve Funds	19	40,000	40,000	40,000	40,000	40,000
Accumulated Surplus	20	21,405	92,128	90,663	160,656	211,926
<b>TOTAL</b>		<b>3,137,870</b>	<b>3,005,386</b>	<b>3,799,890</b>	<b>3,315,837</b>	<b>3,920,847</b>

Village of Lumbly

General Fund

	2009	2010	2011	2012	2013	2014	2015
<b>GENERAL REVENUE</b>							
<b>TAXATION</b>							
General	713,217	742,729	763,090	819,307	922,593	1,055,371	1,098,008
Policing	67,474	76,215	80,000	81,600	83,232	84,897	86,595
Debt	24,017	24,129	24,136	24,136	24,136	24,136	24,136
Library	53,934	56,866	59,416	60,604	61,816	63,052	64,313
School	618,355	633,012	642,632	655,484	668,594	681,966	695,606
NORD	504,267	518,428	525,049	535,550	546,261	557,186	568,330
MFA	55	56	59	60	61	62	63
BCAA	19,463	20,692	20,367	20,774	21,189	21,613	22,045
Hospital	50,474	59,542	58,604	59,776	60,972	62,191	63,434
<b>GRANTS IN LIEU OF TAXES</b>							
Provincial Government and Agencies	8,774	7,424	8,000	8,160	8,323	8,490	8,660
Utilities 1%	31,227	31,950	32,147	30,920	31,539	32,170	32,814
Penalties and Interest	40,891	40,239	34,100	35,478	36,911	38,402	39,953
<b>SUB TOTAL - TAXATION</b>	<b>2,132,148</b>	<b>2,211,283</b>	<b>2,247,600</b>	<b>2,331,849</b>	<b>2,465,627</b>	<b>2,629,536</b>	<b>2,703,957</b>
<b>SALES OF SERVICES</b>							
<b>REVENUES FROM OWN SOURCES</b>							
Licences and Permits	110,117	117,970	132,825	139,831	147,303	155,104	163,469
Return on investment	40,832	62,579	44,650	45,543	46,454	47,383	48,331
Rentals, Concessions & Franchises	10,064	6,096	5,000	5,100	5,202	5,306	5,412
Other	132,780	128,176	141,001	143,928	146,916	149,964	153,077
UNCOND. TRANSFERS FROM OTHER GO'	7,524	13,407	13,200	13,464	13,733	14,007	14,287
CONDITIONAL TRANSFERS	659,433	104,705	501,097	295,000	295,000	381,743	381,743
From Local Governments	940,713	96,201	186,271	95,239	95,239	95,239	676
Debt Issued	47,045	47,743	49,007	50,215	50,288	50,362	50,438
Transfer from Other Funds	-	-	-	-	-	-	650,000
From Future Expenditures	400,893	816,103	363,831	309,195	503,087	162,898	213,830
From Capital Reserve							
From Surplus	114,000	44,416	-	-	-	-	-
From Debt	-	-	-	-	-	-	-
From DCC's	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>4,595,548</b>	<b>3,648,680</b>	<b>3,684,482</b>	<b>3,429,364</b>	<b>3,768,849</b>	<b>3,691,542</b>	<b>4,385,220</b>

**GENERAL EXPENDITURES**

	2009	2010	2011	2012	2013	2014	2015
GENERAL GOVERNMENT							
Legislative	60,863	51,057	59,430	60,619	61,831	63,067	64,328
General Administration	418,448	424,190	444,987	453,887	462,964	472,223	481,665
Other	102,661	125,445	149,009	129,689	132,420	141,707	138,053
PROTECTIVE SERVICES	142,687	194,163	179,299	177,595	181,032	184,787	188,363
TRANSPORTATION SERVICES	479,539	531,704	677,993	561,800	572,630	583,684	594,952
ENVIRONMENTAL HEALTH	91,801	89,374	109,005	112,356	115,656	118,962	122,544
PUBLIC HEALTH SERVICES	10,926	9,733	19,006	19,386	19,774	20,170	20,573
ENVIRONMENTAL DEVELOPMENT SERVI	88,099	50,599	80,500	82,110	83,752	85,427	87,134
RECREATION AND CULTURE SERVICES	109,392	69,361	82,472	84,101	85,762	87,457	89,187
LIBRARY	53,939	56,857	59,416	60,604	61,816	63,052	64,313
COLLECTIONS FOR OTHER GOVERNMEN	1,201,470	1,235,344	1,250,300	1,275,301	1,300,809	1,326,827	1,353,365
DEBT CHARGES							
Interest on Long-term debt	17,536	16,611	16,650	14,650	12,650	11,650	11,650
Principal on Long-term debt	112,485	112,485	112,486	112,486	112,486	12,486	12,486
Other							
FISCAL SERVICES							
General Capital Fund	1,664,457	634,326	427,012	221,604	485,403	386,433	980,932
Reserve Funds							
Other Funds							
TOTAL	4,554,303	3,601,251	3,667,565	3,366,188	3,688,984	3,557,932	4,209,545
SURPLUS (DEFICIT) FOR YEAR	41,245.02	47,428	16,918	63,176	79,865	133,610	175,674

Village of Lumby

Water Fund

	2009	2010	2011	2012	2013	2014	2015
<b>REVENUE</b>							
<b>SALES OF SERVICES</b>							
Private Users (Net of Discounts)	240,384	253,236	297,943	311,499	325,672	340,490	355,982
Penalties	3,502	4,073	4,572	4,780	4,997	5,225	5,463
Connections	300	2,350	1,300	1,300	1,300	1,300	1,300
Replacement	-	18,078	17,656	18,009	18,369	18,736	19,111
OTHER REVENUE OWN SOURCES	(1,491)	225	-	-	-	-	-
CONDITIONAL - PLANNING GRANTS	-	-	-	-	10,000	10,000	-
CONDITIONAL - INFRASTRUCTURE	19,756	284,626	96,183	-	-	-	-
OTHER TRANSFERS							
From Debt Proceeds	-	-	-	-	30,909	-	-
From Capital Reserve	-	8,872	5,150	5,279	5,411	5,546	5,685
From Surplus	18,048	-	30,000	-	10,000	-	-
From New Deal	150,409	-	-	-	-	-	-
From DCC's	12,571	90,000	-	-	-	-	-
<b>TOTAL</b>	<b>443,479</b>	<b>661,461</b>	<b>452,804</b>	<b>340,867</b>	<b>406,658</b>	<b>381,297</b>	<b>387,541</b>
<b>EXPENDITURES</b>							
ADMINISTRATION	30,743	33,492	45,348	46,467	77,613	63,788	49,992
PURIFICATION TREATMENT	57,950	60,026	81,750	83,717	85,731	87,794	89,906
SERVICE OF SUPPLY	40,728	5,242	14,250	14,564	14,884	15,212	15,547
TRANSMISSION DISTRIBUTION AND PUMPING	35,142	53,467	51,150	52,324	53,524	54,753	56,011
VALVE & HYDRANT MAINTENANCE	14,620	16,285	19,000	19,425	19,860	20,305	20,760
PUMPING	18,798	12,402	14,500	14,839	46,094	15,538	15,899
CUSTOMER BILLING AND COLLECTION	5,465	5,602	5,770	5,914	6,062	6,214	6,369
DEBT CHARGES							
Interest on Long-term debt	12,571	12,571	12,572	12,572	12,572	12,572	12,572
Principal on Long-term debt	29,160	29,160	29,160	29,160	29,160	29,160	29,160
Liability Under Agreement	-	18,078	30,656	44,009	57,369	70,736	84,111
TRANSFERS TO OWN FUNDS AND RESERVES							
Water Capital Reserve	194,699	404,386	147,669	-	-	-	-
Replacement Reserve	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>439,876</b>	<b>650,712</b>	<b>451,825</b>	<b>322,991</b>	<b>402,869</b>	<b>376,072</b>	<b>380,327</b>
<b>SURPLUS (DEFICIT)</b>	<b>3,603.63</b>	<b>10,749</b>	<b>979</b>	<b>17,876</b>	<b>3,789</b>	<b>5,225</b>	<b>7,214</b>

Village of Lumby

Sewer Fund

REVENUE	2009	2010	2011	2012	2013	2014	2015
<b>SALES OF SERVICES</b>							
Private users	158,991	165,376	220,193	230,212	240,687	251,638	263,088
Penalties	2,342	2,651	3,390	3,544	3,705	3,874	4,050
Connections	300	1,300	800	800	800	800	800
Septage Fees	-	-	-	-	-	-	-
<b>NEW RATES FOR DEBT</b>	-	-	-	-	-	33,513	33,513
<b>INTEREST EARNED</b>	-	-	-	-	-	-	-
<b>OTHER REVENUE FROM OWN SOURCES</b>	-	-	-	-	-	-	-
<b>CONDITIONAL - PLANNING GRANTS</b>	-	-	-	-	-	-	-
<b>CONDITIONAL - INFRASTRUCTURE</b>	-	-	-	80,000	80,000	80,000	-
<b>OTHER TRANSFERS</b>	-	-	-	-	-	-	-
From Future Expenditures	-	80,000	-	45,900	-	-	-
From Capital Reserve	-	-	-	-	-	-	-
From Surplus	54,308	80,600	-	-	-	-	-
From Debt	-	-	-	-	400,000	-	-
From DCC's	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>215,941</b>	<b>329,927</b>	<b>224,383</b>	<b>360,456</b>	<b>725,192</b>	<b>369,825</b>	<b>301,451</b>
<b>EXPENDITURES</b>							
<b>ADMINISTRATION</b>	28,448	67,569	51,598	132,883	134,199	135,550	56,933
<b>COLLECTION SYSTEMS</b>	32,320	38,596	43,320	44,321	45,346	46,395	47,469
<b>LIFT STATIONS</b>	14,214	15,498	18,260	18,676	19,101	19,537	19,982
<b>TREATMENT AND DISPOSAL</b>	42,776	215,022	52,390	53,650	54,939	56,259	57,611
<b>OTHER</b>	5,465	5,602	5,770	5,914	6,062	6,214	6,369
<b>DEBT CHARGES</b>							
Interest on Long-term debt	6,000	6,000	6,000	6,000	6,000	26,080	26,080
Principal on Long-term debt	4,536	4,536	4,536	4,536	4,536	17,969	17,969
Other	-	-	-	-	-	-	-
<b>TRANSFERS TO OWN FUNDS &amp; RESERVES</b>							
Sewer Capital Fund	54,308	965	-	45,900	408,000	-	-
Reserve Accounts and Other Funds	-	-	40,000	40,000	40,000	40,000	40,000
<b>TOTAL</b>	<b>188,067</b>	<b>353,788</b>	<b>221,874</b>	<b>351,880</b>	<b>718,183</b>	<b>348,004</b>	<b>272,413</b>
<b>SURPLUS (DEFICIT)</b>	<b>27,873.78</b>	<b>(23,861)</b>	<b>2,509</b>	<b>8,576</b>	<b>7,009</b>	<b>21,821</b>	<b>29,038</b>

Village of Lumby

Forest Fund

	2009	2010	2011	2012	2013	2014	2015
<b>REVENUE</b>							
SALES OF SERVICES							
Sales	-	-	-	150,000	200,000	200,000	200,000
OTHER REVENUE OWN SOURCES							
From General Fund	-	10,600	20,000	-	-	-	-
Financing Proceeds	-	-	-	-	-	-	-
From Surplus	-	-	6,500	-	-	-	-
TOTAL	-	10,600	26,500	150,000	200,000	200,000	200,000
<b>EXPENDITURES</b>							
ADMINISTRATION							
Operations	-	1,500	1,500	7,500	10,000	10,000	10,000
DEBT CHARGES							
Interest on Long-term debt	-	-	-	-	-	-	-
Principal on Long-term debt	-	-	-	-	-	-	-
TRANSFERS TO OWN FUNDS AND RESERVES							
Reserve	-	-	-	-	-	-	-
Future Expenditures	-	-	-	-	-	-	-
TOTAL	-	1,500	25,500	147,500	200,000	200,000	200,000
SURPLUS (DEFICIT)	-	9,100	1,000	2,500	-	-	-

## Schedule "B"

### Objectives and Policy Disclosure

#### 1. PROPORTION OF TOTAL REVENUE FROM EACH FUNDING SOURCE

##### a. Property Value Taxes

- i. The proportion of revenues represented by property taxes should be the difference between all other collections and total revenues required.
- ii. The objective is to balance the budget each year and maintain a reasonable tax burden.

##### b. Parcel Taxes

- i. Parcel taxes shall be used on a limited basis and be for an initiative that is not for the benefit of the entire community. The proportion of revenues represented by parcel taxes should be zero.
- ii. The objective is to use other sources of revenue rather than parcel taxes.

##### c. Fees

- i. Fees should be charged on a cost recovery basis as much as possible, with the exception of subsidized activities. The proportion of revenues represented by fees will vary depending on the services being performed in each year that the fees are charged.
- ii. The objective is to recover costs related to commercial activities and partially recover costs related to youth activities.

##### d. Other Sources

- i. The proportion of revenues represented by other sources shall be the percentage represented by those revenue sources as anticipated for the year.
- ii. The objective is to maximize other revenue sources including grants from senior levels of government.

##### e. Borrowing

- i. Borrowing should be used on a limited basis for large infrastructure projects where savings have not been sufficient to fully fund the capital cost prior to project completion. The proportion of total revenues represented by borrowing should be zero.
- ii. The objective is to identify projects in advance and save.

## **2. DISTRIBUTION OF PROPERTY VALUE TAXES**

- a. Property taxes are distributed between property tax classes by first removing growth related assessment increases from total assessments to show the prior years folios with only market value increases. Then, the same dollar amount collected in each tax class the previous year is applied to the new assessment information to determine the new tax rates for each class. In this way the pre-growth property tax distribution remains the same. Council may add an increase in order to cover inflationary pressures and this increase will be applied to the newly calculated rates consistently for all classes. After this is complete, new assessment growth is added and taxed at the new rates.
- b. Property tax distribution should be consistent from year to year with the exception of the effect of new growth.

## **3. USE OF PERMISSIVE TAX EXEMPTIONS**

- a. Permissive tax exemptions should be considered in accordance with Council's Permissive Tax Exemption Policy.
- b. The objective of the permissive tax exemption is to provide assistance to community organizations performing activities that the Village would otherwise provide.